

Last updated: 19 December 2025

Public Meeting Register – 1-15 December 2025 – Francois-Louis Michaud

Meeting Date	Event or meeting name (Location)	Entity(ies) / Stakeholder(s) met	Subject(s) covered	Hospitality received
03/12/205	IIF Keynote invitation: IIF European CRO Forum		Keynote speech: Emerging risks in Europe	Not applicable