

Last updated: 04 August 2025

## Public Meeting Register – 1-15 July 2025 – Francois-Louis Michaud

Meeting Date	Event or meeting name (Location)	Entity(ies) / Stakeholder(s) met	Subject(s) covered	Hospitality received
01/07/2025	HSBC Continental Europe Accompanied by EBA staff	Andrew Wild, CEO, John O'Sullivan, Group Regulatory affairs Joseph Swithenbank, CFO Guillaume Duguet, COO CIB Louise Grenier, Head of ESG Reporting Thomas Argente, Public Affairs Director	HSBC/HBCE strategy and reorganization, EBA stress tests and regulatory matters, DORA	Continental breakfast